



# 2021 School Counselors' Virtual Conference

## Using an Early Warning System (EWS) to Address Attendance

**FELICIA WALKER**

Session Time: 1:00 p.m.



# Felicia Walker



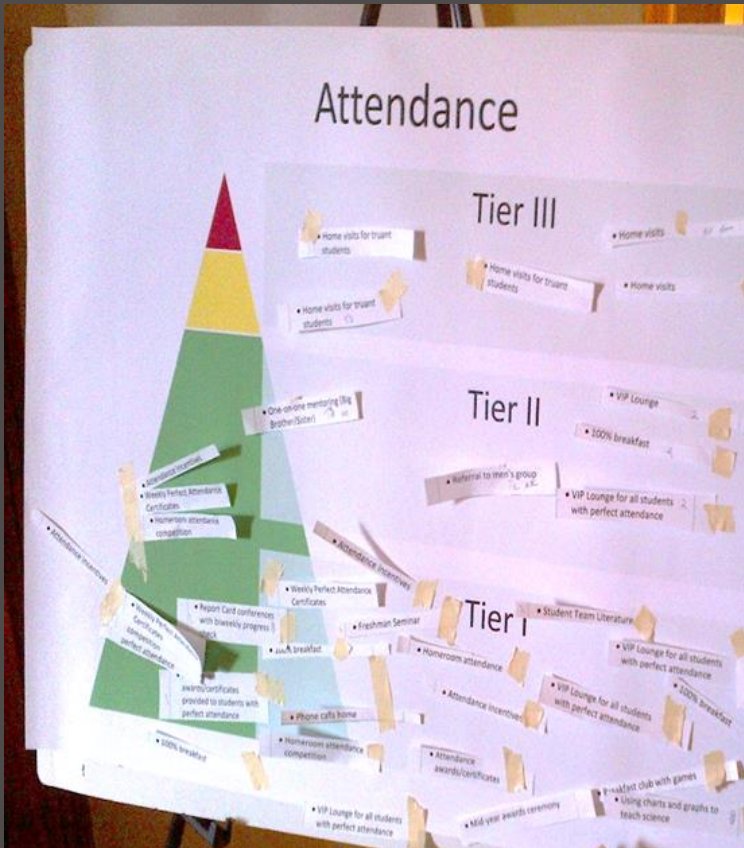
**Felicia Walker, MEd EDS** - has served as a Senior Instructional Facilitator with Talent Development Secondary (formerly of Johns Hopkins University) for the past 8 years. She has over 20 years of experience in educational leadership and administration, alternative education, drop-out prevention and school transformation. She is also known as an Early Warning System Expert Facilitator and Trainer. Working in partnership with state departments of education, districts and school leadership teams, Mrs. Walker customizes technical assistance that transforms the culture and climate of K-12 schools – academically and socially- and prepares staff and students for future success. Mrs. Walker is a contributing author of a manual titled: “Indicators & Interventions: A Practical Manual for Early Warning Systems,” and co-created a micro-credentialing certification process for an Early Warning Systems (EWS) Certification program. She currently resides in Jacksonville, FL with her husband and teenage daughter.

# USING AN EARLY WARNING SYSTEM (EWS) TO ADDRESS ATTENDANCE

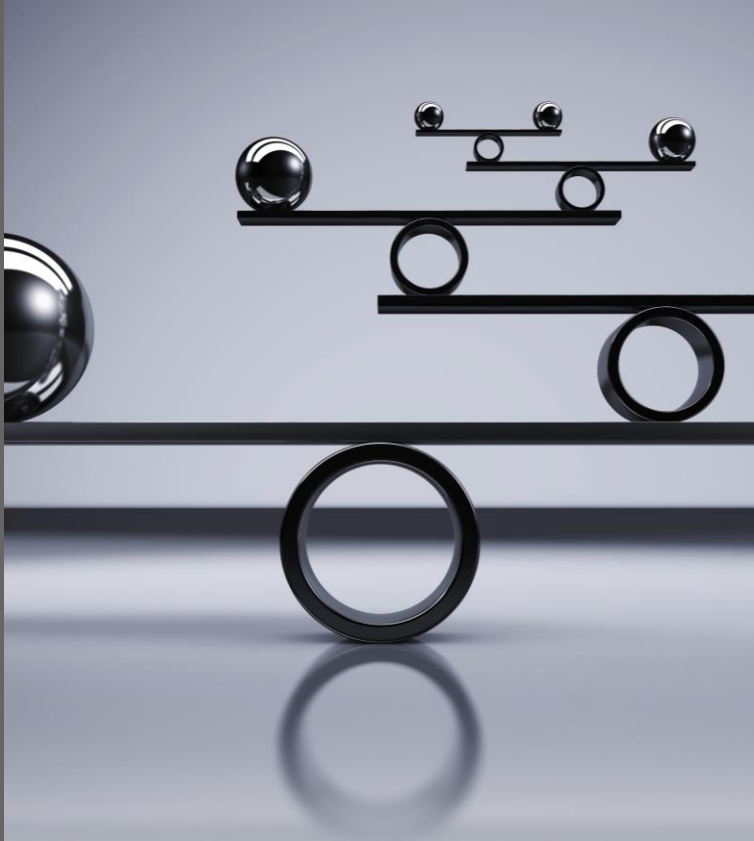
By: Felicia Walker

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# AGENDA



- Overview of EWS
- Unpacking Attendance
  - Identify
  - Diagnose
  - Intervene
  - Monitor
  - Evaluate
- Summary
- Next Steps



# FIST TO FIVE



Unfamiliar



Somewhat Familiar



Very Familiar



**How familiar are you with  
Early Warning Systems?**



# EARLY WARNING SYSTEM

The U.S. Department of Education (USDOE) defines an early warning system as a system based on **student data** to **identify** students who exhibit behavior or academic performance that puts them **at risk of dropping out of school**, including chronic absenteeism.

Early warning systems help schools and districts, pinpoint **student achievement patterns** and **school climate issues** that may contribute to students dropping out of school.

# EWS Modified

## EWS Indicators (Pre-COVID)

- **Attendance** – Are they showing up?
- **Behavior** – Do they behave when they're there?
- **Course Performance** – Do they do and understand the work?

## EWS Indicators (COVID)

### Attendance –

- What is our attendance taking process?
- What is the status and stability of student/family connectivity?

### Behavior –

#### Quantitative

Time-on-task

Rate of completion

#### Qualitative

Engagement

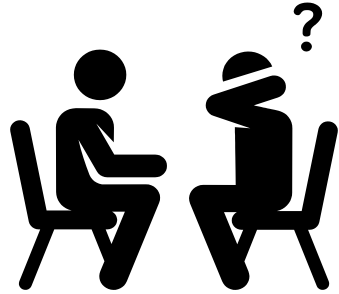
Cameras on and in-focus

### Course Performance –

-What are your **grading practices**?

- Collect Raw Data for both systems
- Rate of Completion
- Level of Mastery relative to standards and expectations

# Leveraging SEL Data and Indicators



Data to support root cause analysis may include shared human insights, testing data and SEL data.



SEL data and indicators can inform the quarterly Tiered Interventions analysis and lead to retiring, expanding or developing interventions.



# KEYS TO USING EARLY WARNING SYSTEMS IN SCHOOLS

- **It Takes a Team with Time and Facilitation**  
Individual teachers cannot do it alone. No silos.
- **Put Students First** - rapid identification is important, but so is building on student strengths; Ready access, at the classroom level, to on- and off-track indicators (the ABCs);
- **It Takes Easy-to-Access, Timely, and Actionable Data**  
Regular time to analyze the data, pool adult knowledge about students, and leverage existing adult-teacher relationships; School time is precious and needs to be used for analysis and action, not data assembly.
- **It Takes a Multi-tiered Intervention System**  
**Design systems that respond** to student behavior well before triggers for the more intensive interventions are reached; An organized response system that can act upon early warning data in both a systematic and tailored manner.





**GOOD EARLY WARNING SYSTEMS COMBINE  
ACCURATE  
AND USEFUL INDICATORS WITH  
EFFECTIVE  
MULTI-TIERED STUDENT SUPPORTS (EX. PBIS)**



# GOALS-ATTENDANCE

- **A Clear, Shared, and Identifiable Goal**
- **A Plan for Using Data to Monitor Progress**
- **Grade Level-Based Efforts to Improve Attendance**
- **Incentives, Rewards, and Recognitions**

#TRYB4UDENY



# ATTENDANCE FOR SUCCESS ACT

- Attendance Improvement Plan
- Attendance Team
- Early Warning System
- Tiered Data Informed System
- Whole School Prevention Strategies and Tiered Interventions



# WHY STUDENTS DO NOT ATTEND SCHOOL...

## **Cannot attend -**

Something prevents them from attending school

- Examples: Illness, family responsibilities, housing instability, the need to work or involvement with the juvenile justice system

## **Will not attend -**

Avoiding something at school or on the way to/from school

- Examples: Bullying, unsafe conditions, harassment or embarrassment

## **Do not attend -**

Education is not valued

- Examples: Students or Parents do not see the importance of attending school, rather be somewhere else, nothing stops them from skipping school



# WHAT WORKS?

## IMPLEMENTING A MULTI-TIERED AND MULTI-SECTOR SYSTEM

- Measure and Monitor
- Understand and Analyze
- Act and Continually Improve
- At the Scale and Intensity Required



**ONCE A STUDENT IS CHRONICALLY ABSENT  
YOU NEED TO EITHER SOLVE A PROBLEM OR  
CHANGE A BEHAVIOR TO ADDRESS IT.**

**THIS IS HARD TO DO WITHOUT A  
POSITIVE RELATIONSHIP WITH THE  
STUDENT AND HIS/HER FAMILY.**

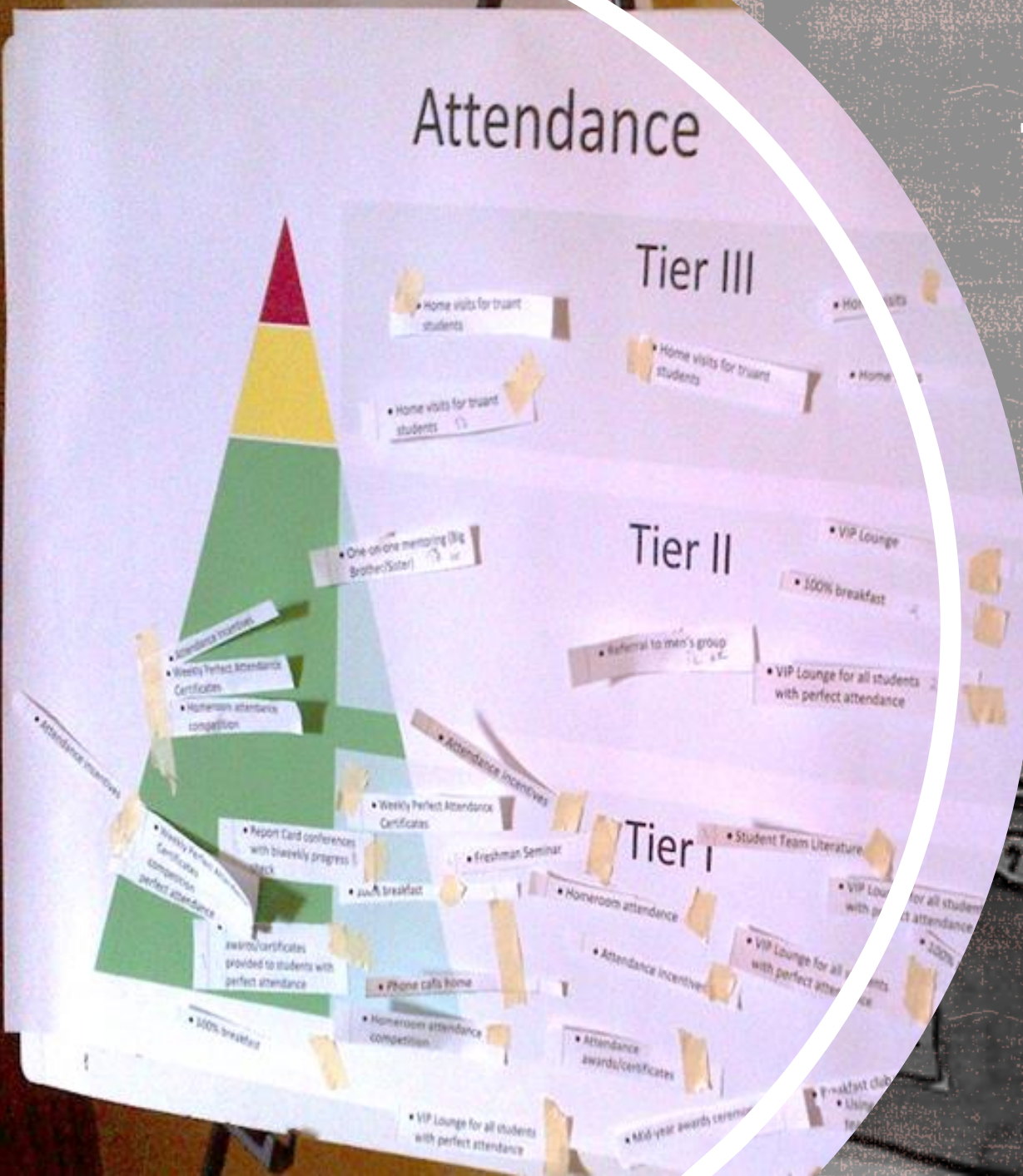




# UNPACKING ABSENTEEISM

- Identify
- Diagnose
- Intervene
- Monitor
- Evaluate

- 
- Identify
  - Diagnose
  - Intervene
  - Monitor
  - Evaluate





# IDENTIFY

Analyze and flag chronically absent students **EARLY** to identify individuals and groups of students who are on- and off-track.



# EARLY ATTENDANCE INTERVENTIONS

## TIER 1: SCHOOL WIDE

School program that emphasizes the importance of attending school

- Ex. Poster contest for all ages displaying the importance of attendance
- Ex. Video contest on “Why attendance matters” or “Why school is cool”

Track attendance accurately in the classroom - Teachers document attendance daily

First absence of student - Have an adult ready to address the absentee

Weekly/Monthly Incentives for perfect attendance - Pizza Party/field trips

- Ex. Attendance Month Competition between classrooms, grade levels, or local schools to see who could best improve their attendance

# Early Interventions

**REFLECT ON YOUR CURRENT SCHOOL  
SITE/DISTRICT AND DISCUSS THE  
FOLLOWING QUESTION:**

***HOW ARE STUDENTS WITH CHRONIC  
ABSENTEEISM IDENTIFIED AND  
COUNSELED?***



# FOCUS ON ABCS - ATTENDANCE

- Create programming that compels students to come to school, e.g., most-engaged secondary students often found in cognitively rich activities that combine teamwork with performance (Robotics, debate, drama, chess etc.)
- Build an attendance problem-solving capacity into schools and districts.





# DIAGNOSE

Examine **ALL** attendance data from multiple sources - proficiency tests, behavior assessments, resiliency scores, college readiness, and past interventions to build individual student, grade level, and whole school data profiles.



**“WITHOUT DATA, ALL ANYBODY  
HAS IS AN OPINION”**

-Edward Deming



ID	FirstName	LastName	SPED	Attendance		Behavior		ELA		Math	
				Prvs	Q1	Prvs	Q1	Prvs	Q1	Prvs	Q1
41539	Wilbur	Auyeung	Y	98%	98%	6	3	C	F	D	F
303485	Joslyn	Bigley	N	91%	91%	0	0	D	C	C	F
303437	Carmina	Blakes	N	86%	81%	5	4	C	F	C	F
44722	Clinton	Dehner	N	83%	87%	0	6	D	F	D	F
43322	Arla	Boren	Y	82%	90%	4	4	D	F	F	F
304911	#Donette	Samualson	N	94%	92%	11	3	D	F	C	D
45522	Mi	Cairns	N	92%	90%	0	6	F	D	C	D
303331	#Rick	Eric	N	84%	86%	0	0	D	C	B	D
303308	#Felicia	Johnson	N	83%	81%	5	6	C	C	A	D
303381	Karena	Beatrice	N	60%	67%	10	11	F	F	A	D
303433	Lynetta	Cahill	N	99%	98%	0	0	F	F	D	C
303865	Angele	Bickel	N	97%	96%	9	8	D	F	D	C
303562	Maya	Bodie	Y	86%	81%	0	4	F	F	B	C
42480	Kaylene	Cronk	N	83%	85%	4	1	D	F	C	C
303871	Sandie	Demott	N	83%	87%	0	0	C	C	C	C
303441	Fairy	Bruss	N	81%	84%	10	11	D	F	C	C
45187	Joey	Brittan	N	96%	97%	0	11	B	C	D	B
44669	Mira	Boyette	N	90%	96%	0	8	F	F	B	B
304822	Monnie	Croker	N	90%	89%	6	3	D	D	C	B
303556	Juliet	Appling	N	88%	92%	0	0	D	D	D	B
40486	#Terry	Adrians	Y	90%	89%	11	3	A	B	D	A



Goal \_\_\_\_\_

Douglass High School

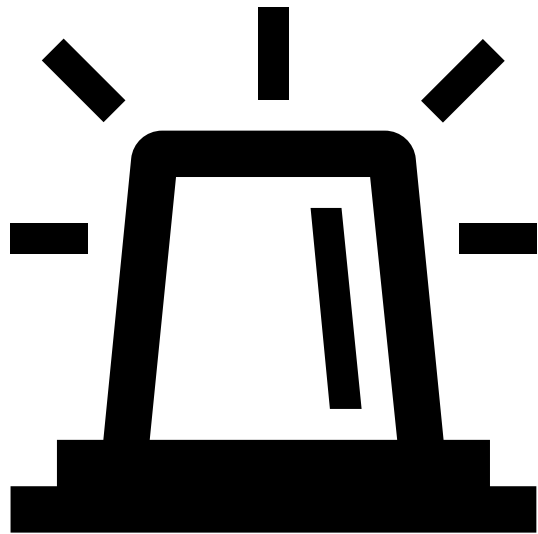
October 2020      Attendance Chart

Academy / Team: \_\_\_\_\_

Homeroom / Class #: \_\_\_\_\_

Percentage of students in attendance	100																				
	95																				
	90																				
	85																				
	80																				
	75																				
	70																				
	65																				
	60																				
	55																				
	50																				
	45																				
	40																				
	35																				
	0																				
Date	10/1	10/2	10/3	10/4	10/5	10/8	10/9	10/10	10/11	10/12	10/15	10/16	10/17	10/22	10/23	10/24	10/25	10/26	10/29	10/30	10/31





# INTERVENE

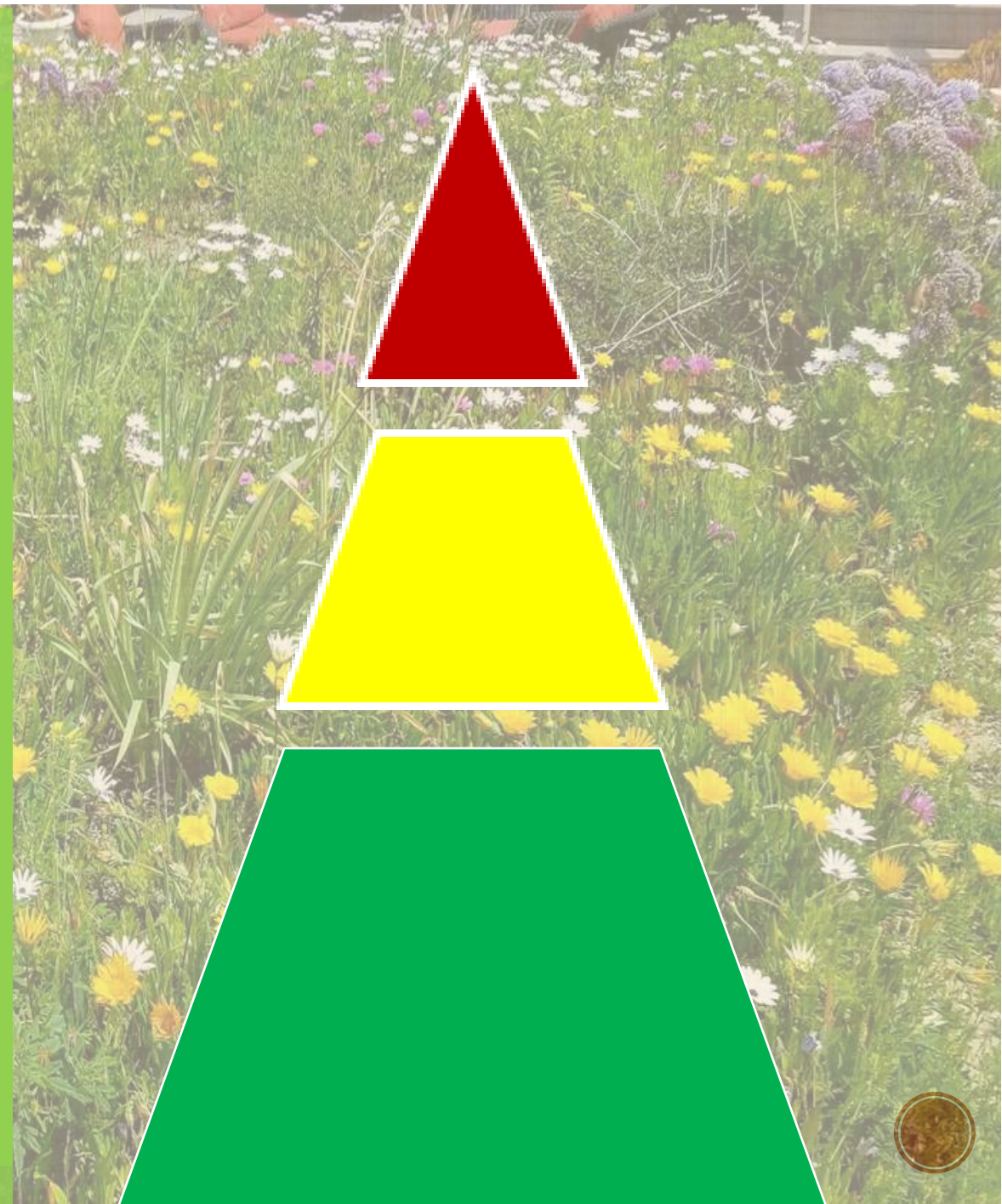
Design initiatives and supports. High needs students are discussed at teacher team meetings. Use a tracking system to provide a space to organize intervention information alongside ABC data to assess impact.



What resources do you  
have in place to address:  
Attendance?  
Behavior?  
Course Performance?

AND

For each tier?  
Tier 1 ? Tier 2? Tier 3?



## Sample Resource Map

	<b>Tier I Whole school</b>	<b>Tier II</b>	<b>Tier III Most Intensive</b>
<b>Attendance</b>	<ul style="list-style-type: none"> <li>• Weekly attendance recognition</li> <li>• Perfect attendance celebration (monthly)</li> <li>• Team competition for attendance</li> </ul>	<ul style="list-style-type: none"> <li>• Check and Connect</li> <li>• Wake up calls</li> <li>• Buddy System with another student</li> <li>• Recognition for improved attendance</li> </ul>	<ul style="list-style-type: none"> <li>• Home visit by counselor</li> <li>• Individual contract with student and parent</li> </ul>
<b>Behavior</b>	<ul style="list-style-type: none"> <li>• Cardinal Cash (Caught you doing something good)</li> <li>• Freshman Seminar lessons</li> <li>• Academy meetings</li> <li>• Outside Speakers</li> </ul>	<ul style="list-style-type: none"> <li>• Peer Mediation group</li> <li>• Daily Behavior contract</li> <li>• In-class interventions (seating, pairing, activity)</li> </ul>	<ul style="list-style-type: none"> <li>• PREVENTION – Gang intervention group in the neighborhood</li> <li>• Visit one on one with social worker</li> <li>• Individual counselor sessions</li> </ul>



## Sample Resource Map

# INTERVENTION LIST

Academic	Behavioral/Emotional	Attendance	Family
<ul style="list-style-type: none"> <li>• Tutoring (Teacher)</li> <li>• Tutoring (Peer)</li> <li>• Watchtower</li> <li>• Teacher Mentor</li> <li>• Student Conference</li> <li>• Parent Conference</li> <li>• Data Collection from all teachers</li> <li>• Classroom Modifications</li> <li>• Tracking Sheet</li> <li>• Reward System</li> <li>• Organization Skills</li> <li>• Referral to the Counselor/Social Worker</li> <li>• 504 Plan</li> <li>• PSE Referral</li> <li>• ESL screening</li> <li>• Speech/Hearing Assessment</li> </ul>	<ul style="list-style-type: none"> <li>• Tracking Sheet</li> <li>• Teacher Mentor</li> <li>• Silent Mentor</li> <li>• Leadership Role</li> <li>• Referral to the Counselor/Social Worker</li> <li>• Drug and Alcohol Assessment</li> <li>• Referral for Support Groups</li> <li>• Conflict Resolution /Peer Mediation</li> <li>• Nurse Referral</li> <li>• Extra Curricular Activities</li> <li>• Mental Health Screening</li> <li>• Referral for Counseling /Therapy</li> <li>• Outside Services</li> </ul>	<ul style="list-style-type: none"> <li>• Student Conference</li> <li>• Parent Call</li> <li>• Parent Meeting</li> <li>• Mentor</li> <li>• Incentives</li> <li>• Disciplinary Action</li> <li>• Citation/Magistrate</li> <li>• Attendance Letters</li> <li>• Citation/Magistrate</li> <li>• TEP Meeting</li> <li>• SAP Referral</li> <li>• Home Visit</li> </ul>	<ul style="list-style-type: none"> <li>• Parent Phone Call</li> <li>• Parent Conference</li> <li>• Referral to Counselor/SW</li> <li>• SAP Referral</li> <li>• CYF Referral</li> <li>• Childline</li> <li>• Referral to Outside Services</li> <li>• Home Visit</li> </ul>



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ATTENDANCE		BEHAVIOR		COURSE PERFORMANCE		INCENTIVES	
TIER 1	Accountability, Reflection, and Responsibility	Enrichment and Exploration	Accountability, Reflection, and Responsibility	Enrichment and Exploration	Accountability, Reflection, and Responsibility	Principals List/Wall Display	INCENTIVES
	Academy/Town Hall Meetings	Field Trips	Goal Setting	Anti-Bullying Campaigns	Data Walls	Student Council/Student Government Assoc.	
	Data Walls	Parent education workshops	Reflection Room	Climate Calendar	Phone Calls Home	Enrichment and Exploration	
	Orientation/Parent Night	School Pledge	Student Handbook	Days of Peace	Prohibitive Notes Home	College Field Trips	
	Phone Calls Home	School Spirit Day	Virtue Lessons	Monthly Character Campaigns	Report Card Conferences	Community Service	
	Student Handbook	Effort and Motivation	Academic Skills	School Climate and Culture Lessons	Virtue Lessons	Advisory Periods	
	Academic Skills	Awards/ Certificates	Freshman Seminar (Social Skills)	Effort and Motivation	Academic Skills	Effort and Motivation	
	Student Clubs	classroom/ academy/ grade, etc.)	Mastering the Middle Grades (Social Skills)	Caught Doing Something Good	100 Book Challenge	Accelerated/Honors Work	
	Exit Slips	Dollars Systems	Report card conferences	Certificates	Exit Slips	Caught Doing Something Good	
	Connection and Collaboration with School Staff and Peers	Homeroom attendance displays	Connection and Collaboration with School Staff and Peers	Academy/Town Hall Meetings	Extended block for core courses	Certificates/Awards	
	National Network of Partnership Schools	Parties/ Celebrations/ Socials	Academy/Town Hall Meetings	Dollars System	Interactive notebook	Dollars System	
	Afternoon Announcements-announcing daily attendance	PBIS	Adult Mentors	Positive Notes Home	Connection and Collaboration with School Staff and Peers	Leadership Opportunities	
	Assemblies/Rallies	Perfect Attendance wall display (monthly)	Afternoon Announcements	Success Highways	Afternoon Announcements	Honor Roll Breakfast	
	Morning Greeting	Students of the Month	Assemblies/Rallies	PBIS	Assemblies/Rallies	PBIS	
	Parties/Celebrations/Socials	VIP Lounge	National Network of Partnership Schools	Student of the Month	National Network of Partnership Schools	Students of the Month	
Student Council/Student Government Assoc.	Weekly attendance recognition	Student Council/Student Government Assoc.	Uniform Incentives	Student Voice activities			
ATTENDANCE		BEHAVIOR		COURSE PERFORMANCE		INCENTIVES	
Accountability, Reflection, and Responsibility	Peer Wake-up Call/Messages	Accountability, Reflection, and Responsibility	Meeting With Family	Accountability, Reflection, and Responsibility	Study Buddies	INCENTIVES	
Boys/Girls Groups	Student Meeting with Teacher Team	Behavior plans	Peer Mediation	Contracts/Goal setting and reflection	Teacher Team Meeting with Student		

Revised Map 3-21

Sheet1

+

5:05 PM

## ATTENDANCE

TIER 1	<i>Accountability, Reflection, and Responsibility</i>	<i>Enrichment and Exploration</i>
	Academy/Town Hall Meetings	Field Trips
	Data Walls	Parent education workshops
	Orientation/Parent Night	School Pledge
	Phone Calls Home	School Spirit Day
	Student Handbook	<i>Effort and Motivation</i>
	<i>Academic Skills</i>	Awards/ Certificates
	Student Clubs	Competitions (by homeroom/ classroom/ academy/ grade, etc.)
	Exit Slips	Dollars Systems
	<i>Connection and Collaboration with School Staff and Peers</i>	Homeroom attendance displays
	National Network of Partnership Schools	Parties/ Celebrations/ Socials
	Afternoon Announcements-announcing daily attendance	PBIS
	Assemblies/Rallies	Perfect Attendance wall displays (monthly)
	Morning Greeting	Students of the Month
	Parties/Celebrations/Socials	VIP Lounge
	Student Council/Student Government Assoc.	Weekly attendance recognition



# ATTENDANCE

TIER 2

*Accountability, Reflection, and Responsibility*

Boys/Girls Groups

Check Bus Pass/Transportation Issues

End of Day Check-In

Individualized Goal Setting

Progress letters sent home (5, 10, 15 days)

Short Term Goals

*Academic Skills*

Service Learning Projects

*Connection and Collaboration with School Staff and Peers*

Buddy System

Coach/Advisor/Mentor Follow-Up

Counselor meeting

Home visits

Lunch Buddies  
Community Cooperation Program  
(Daytime truancy prevention)

One-on-One's

Peer Wake-up Call/Messages

Student Meeting with Teacher Team

Student Suspension Recovery Program

Truancy Officer

*Enrichment and Exploration*

Mentoring

Parent Workshops

*Effort and Motivation*

Daily Contract

Morning Plan

Parent Meeting

Phone Calls Home/Positive Phone Calls Home

Recognition for improved attendance



ATTENDANCE

TIER 3	<i>Accountability, Reflection, and Responsibility</i>	<i>Enrichment and Exploration</i>
	Individual contract with student and parent	Suspension Recovery Program
	Social Worker	<i>Effort and Motivation</i>
	Truancy court referrals	Attendance Letter
	<i>Academic Skills</i>	Tardy Zone
	Parent-Teacher conference	Alarm Clock
	<i>Connection and Collaboration with School Staff and Peers</i>	
	Case Management	
	Home visits	
	Outside Referrals/Family Support Programs	
	Mentoring/Tutoring with School Resource Officer	
	Brown Bag Lunch with Principal	



What resources do you  
have in place to  
address:

Attendance?

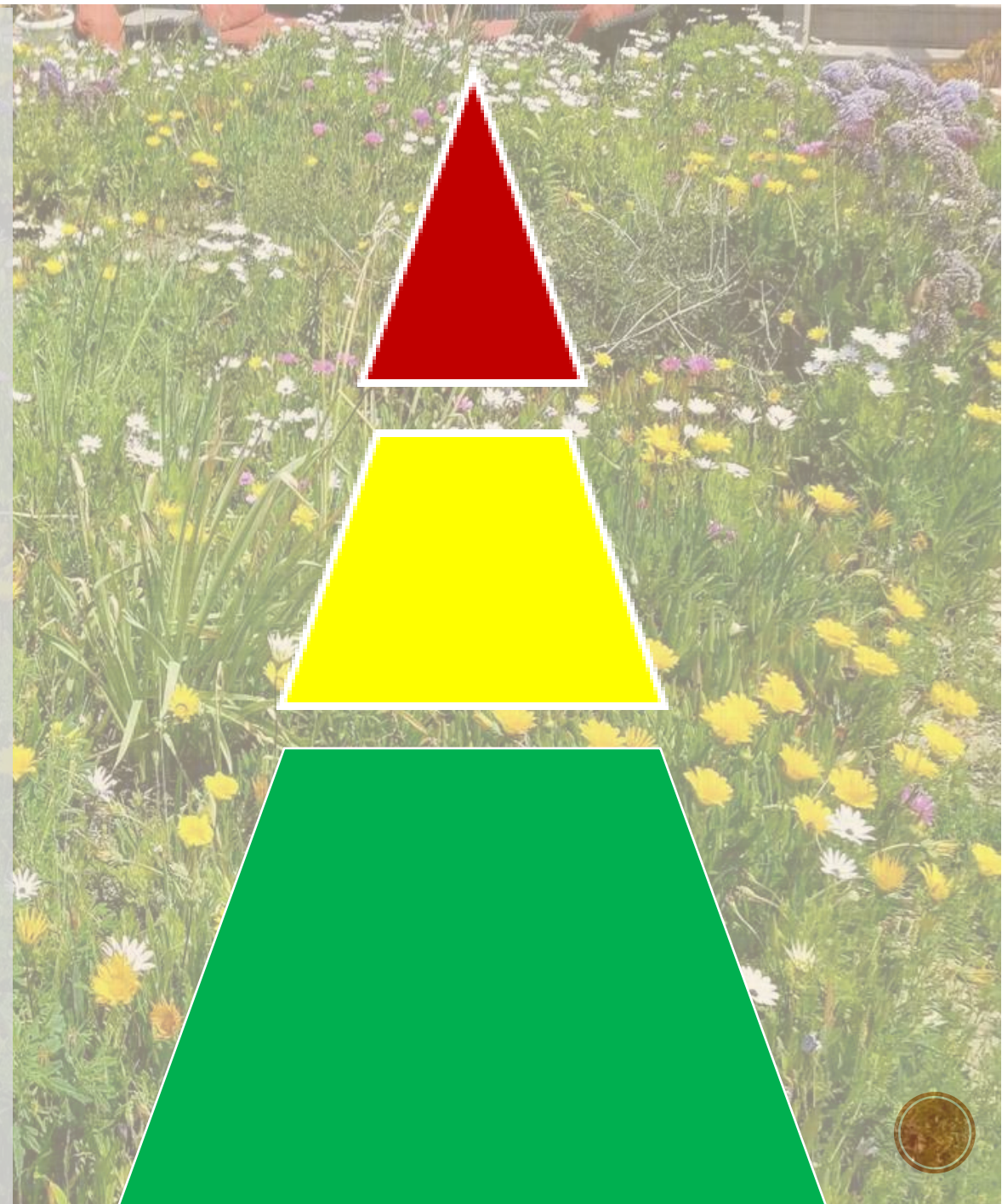
Behavior?

Course Performance?

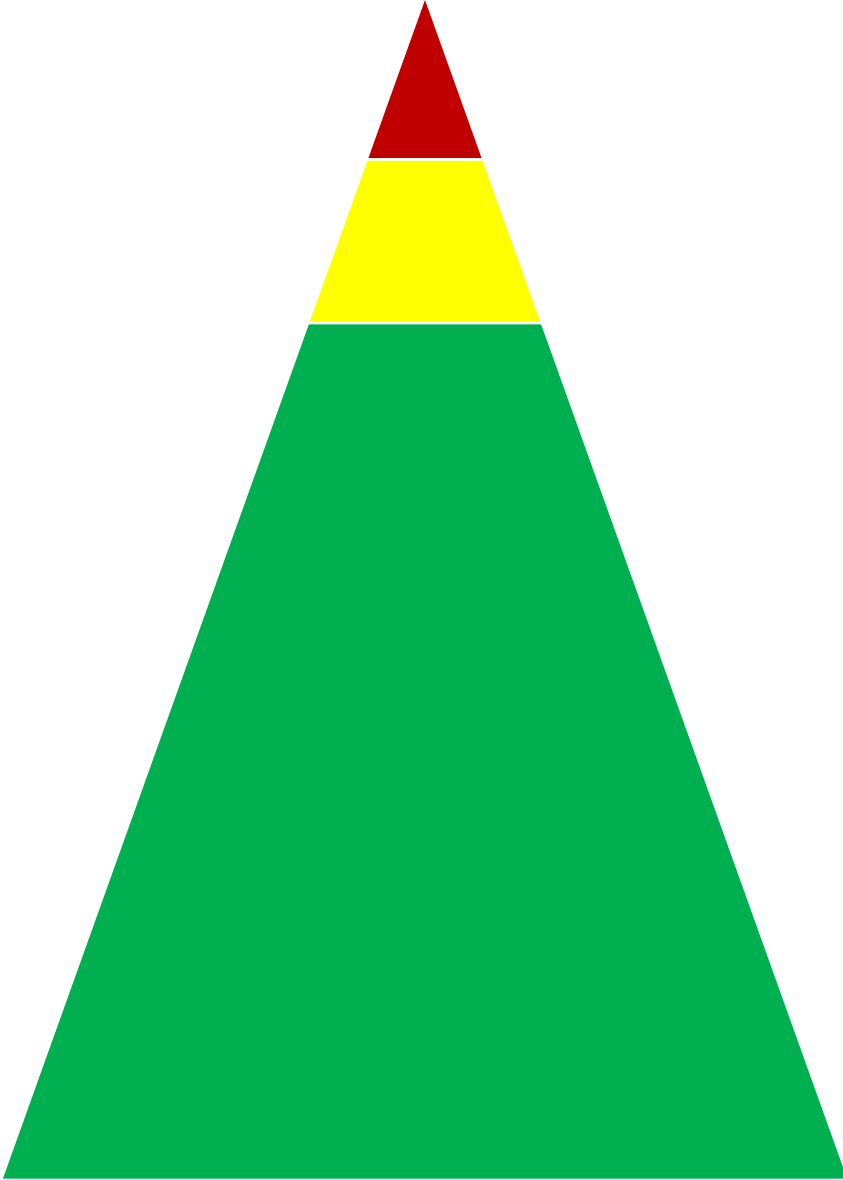
AND

For each tier?

Tier 1 ? Tier 2? Tier 3?



# ATTENDANCE



Tier III

Tier II

Tier I



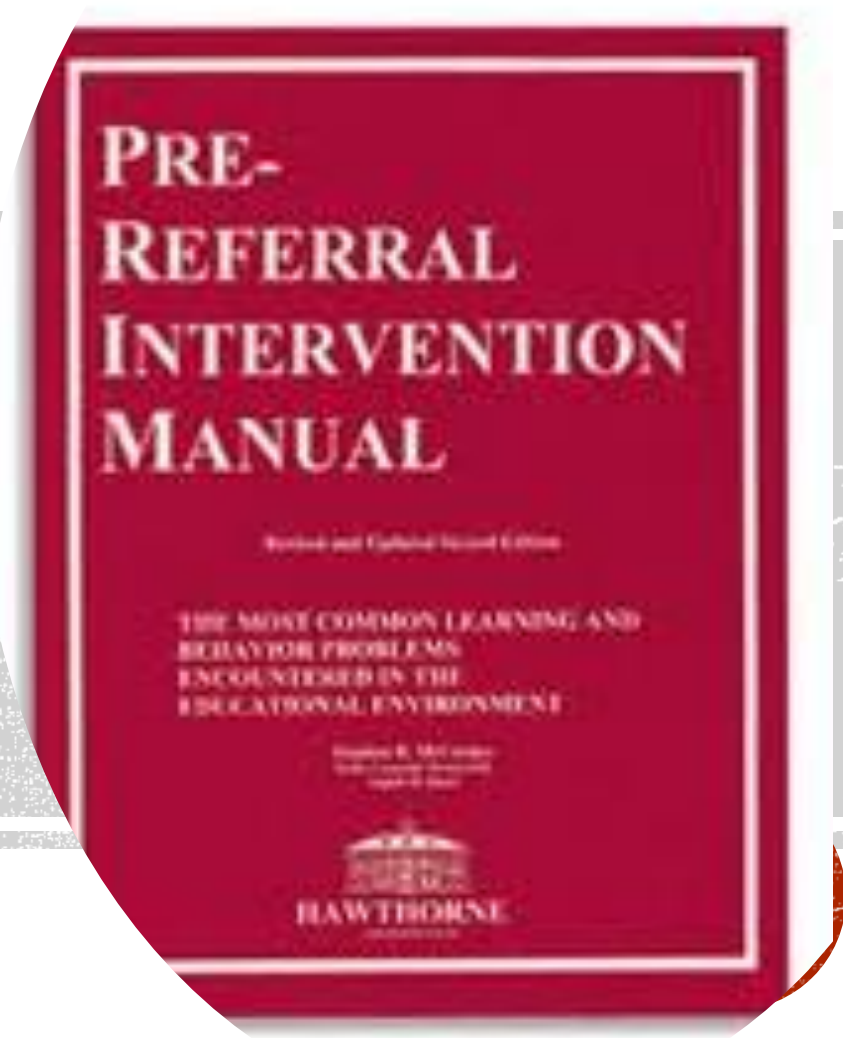
# **SAMPLE FORMAT FOR RESOURCE MAPPING OF ATTENDANCE TIERED INTERVENTIONS**

## **HOW MIGHT YOU STRENGTHEN YOUR ATTENDANCE INTERVENTIONS?**

<b>Tier I- Whole School (Green)</b>	<b>Tier II- Targeted Interventions (Yellow)</b>	<b>Tier III- Intensive Interventions (Red)</b>



# USING THE PRIM MANUAL



Felicia Walker

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# WHAT IS THE PRIM MANUAL

- The Pre- Intervention Referral Manual (Prim Manual)

The *Pre-Referral Intervention Manual* (**PRIM**) provides a direct response to state mandated pre-referral intervention activities. It may be used by a teacher or group of educators, such as a Teacher Assistance Team, to develop a comprehensive plan of intervention strategies for a student.



# HOW TO COMBAT ABSENTEEISM

## Tier 1

- Every classroom participates
- Students should be actively engaged in the classroom
- Teachers are aware/track students who are present/absent
- Recognitions reward improvements

## Tier 2

- Attendance contracts
- Conferences
- Mentor Check-ins
- Small group interventions
- Recognitions reward improvements

## Tier 3

- Attendance Team assigned
- One-on-One support
- Local authority involvement
- Public assistance involvement
- Social service referral
- Additional family support
- Recognitions reward improvements

Recognitions & Rewards used in EACH Tier

# USING SUCCESS MENTORS TO IMPROVE ATTENDANCE AND SCHOOL SUCCESS

- Success mentors are caring adults (or peers) who work with chronically absent students to address the barriers keeping them from coming to school each day
- Success mentors interact with their mentees during the school day, at least 3 times per week
  - Any caring adult can be a Success Mentor
  - Success mentors are: advocates, motivators, problem identifiers and solvers who encourage their mentees to attend school every day.

#TRYB4UDENY



# 7 KEY ELEMENTS OF SUCCESS MENTORING

- 1) Matched with students who have history of chronic absenteeism or who are showing signs of becoming chronically absent
- 2) Morning meet and greet
- 3) Phone call or text home every time student is absent and share a positive message
- 4) Meet one-on-one and/or in small groups to build strong relationships
- 5) Track students' attendance and improvement
- 6) Recognize and celebrate even small successes
- 7) Work with the school team to identify appropriate supports and interventions

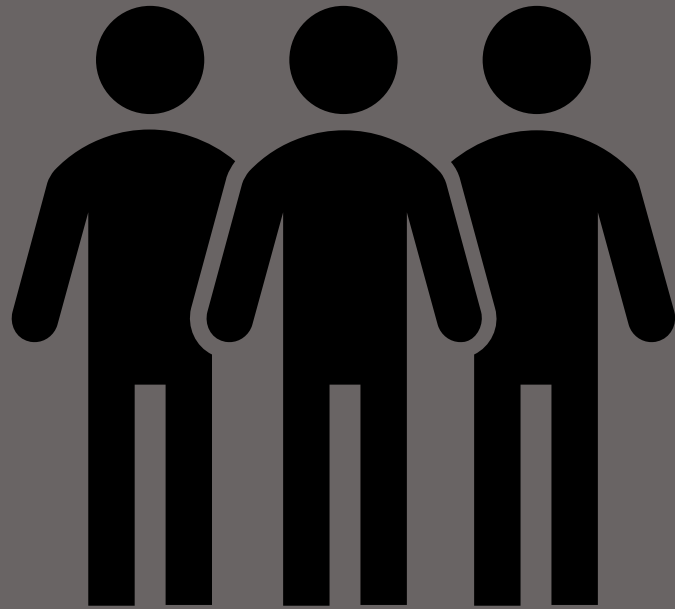


# THE BASIC WORK OF THE EWS TEAM



- Compose a “support list” of students and revise it regularly based on the indicators.
- Act on the data shown in the “support list.”
- Make decisions about actions and interventions as a team, pooling multiple adults’ knowledge.
- Build on student strengths.





# THE BASIC WORK OF THE EWS TEAM

- Practice intervention discipline. *Do not go first to the highest intensity intervention.*
- Use knowledge of your school and students when choosing interventions (one size does not fit all).
- Assign adult champion with a relationship with student to make sure intervention occurs.
- Track outcomes of interventions on a regular basis.



# **EWI MEETINGS:**

## **MEET ABOUT STUDENTS AND ABC DATA**



### **Goal:**

To coordinate and create interventions for students who are exhibiting early warning indicators and to closely monitor their progress so that students are successful.

- Leadership Teams
- EWS Team
- Teams of Teachers
- Attendance Teams



# INTERVENTION IDENTIFICATION PROTOCOL

## **Identify Student** (1 minute)

Identifies which off-track behaviors the student is exhibiting  
Identifies data supporting identification for intervention (from EWI report)

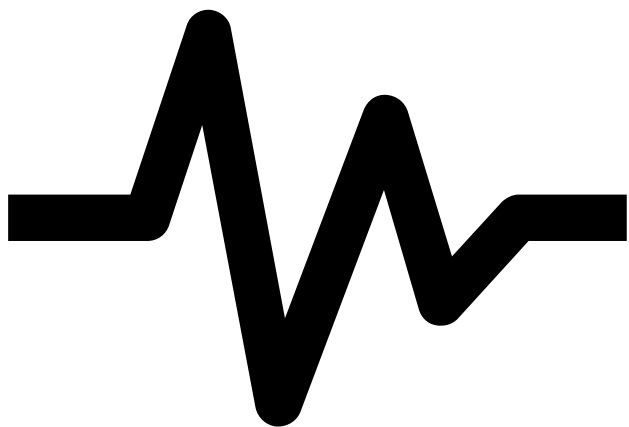
## **Team provides information** (2 minutes)

Team members succinctly (monitor your airtime) provide additional information about *why* off-track indicators may be present.  
Team members share student strengths and information on interventions that have worked in the past with the student.

## **Team members discuss intervention options** (3 minutes)

Consult resource map  
Discuss who will champion follow-up  
Determine date for follow-up conversation  
Determine communication with family





# MONITOR

School staff monitor and adjust for whole school, grade-level, and 1:1 interventions. This ensures that all interventions are implemented as intended and adjustments are made depending on progress.



# ATTENDANCE IMPROVEMENT PLAN

Provides a tiered data-informed system for public schools and school districts to **identify students** who are chronically or excessively absent and to aid public schools in developing **whole-school prevention strategies** and **targeted interventions**.



# ATTENDANCE FOR SUCCESS TIERED INTERVENTIONS

## TIER I

**WHOLE SCHOOL  
PREVENTION**

## TIER II

**INDIVIDUALIZED  
PREVENTION**

## TIER III

**EARLY  
INTERVENTION**

## TIER IV

**INTENSIVE  
SUPPORT**



# TIERED DATA INFORMED SYSTEM

## TIER I

### "WHOLE SCHOOL PREVENTION"

means universal, whole-school prevention strategies for all students, including students who have missed less than five percent of classes or school days for any reason

## TIER II

### "INDIVIDUALIZED PREVENTION"

means targeted prevention strategies for individual students who are missing five percent or more but less than ten percent of classes or school days for any reason;

## TIER III

### "EARLY INTERVENTION"

means interventions for students who are missing ten percent or more but less than twenty percent of classes or school days for any reason

## TIER IV

### "INTENSIVE SUPPORT"

means interventions for students who are missing twenty percent or more of classes or school days for any reason



# ATTENDANCE IMPROVEMENT PLAN TIERS

- Whole School Prevention – Students who have missed less than 5% of classes or school days for ANY reason
- Individualized Prevention - Students who are missing 5% or more but less than 10% of classes or school days for ANY reason
- Early Intervention - Students who are missing 10% or more but less than 20% of classes or school days for ANY reason
- Intensive Support - Students who are missing 20% or more of classes or school days for ANY reason



# ATTENDANCE TEAM

A group of school-based administrators, teachers, staff, other school personnel and community members who collaborate to implement an attendance improvement plan

## TASKS:

1. Examine students with attendance issues to ensure each student receives appropriate support
2. Use data to develop a full picture of what is happening in the student's life to identify possible interventions
3. Review outcomes of prior interventions to determine if supports were effective



**TRUE, BUT USELESS**



# THE HEART OF THE MATTER

## **Area of Concern**

- Homeless
- Abused
- Neglected
- Drug Use
- Neighborhood Violence
- Grief
- Trauma

## **Area of Influence**

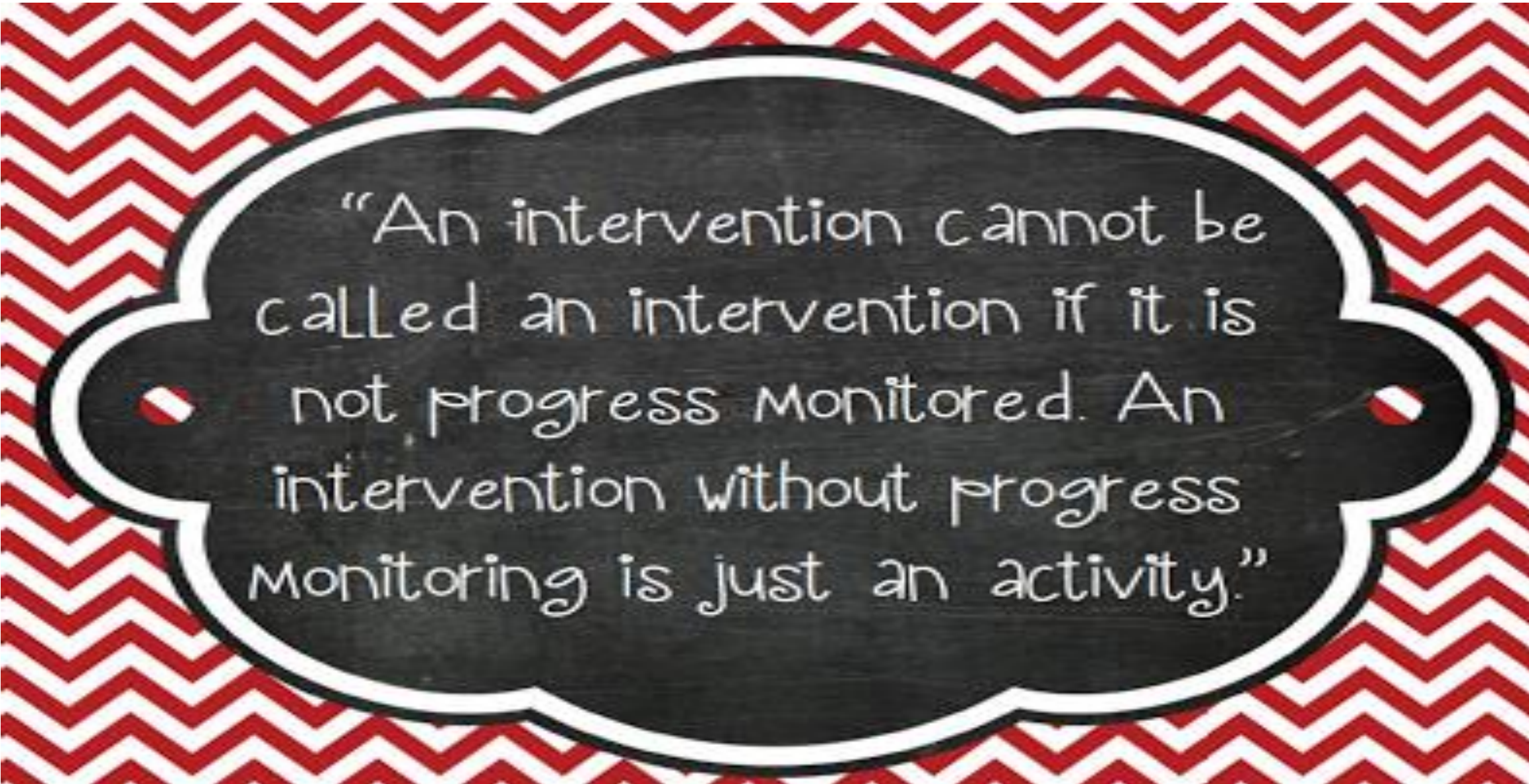
- Classroom Outbursts
- Introverted
- Refuses to Do Work
- Poor Test Scores
- Tardies
- Head Down in Class
- Distracting Others



# THE TEAM

- **Teachers:** Focus on the Classroom
- **Counselors:** Focus on the Issues
- **Social Workers:** Focus on Case Management
- **Tutors:** Focus on Recovery
- **Mentors:** Focus on Support
- **Librarians:** Focus on Media
- **Janitors:** Focus on Before/After Class
- **Lunchroom:** Focus on Health
- **Admin:** Focus on Big Picture





"An intervention cannot be called an intervention if it is not progress monitored. An intervention without progress monitoring is just an activity."



# LET'S TALK ABOUT STRATEGIES VS. INTERVENTIONS

A **strategy** is a set of methods or activities to teach your child something. An intervention may include strategies.

**BUT...** not all strategies are interventions.

The main difference is that an intervention is formalized, aimed at a **known need** and **monitored**.



# WHAT HAVE WE LEARNED ABOUT INTERVENTIONS & STRATEGIES?

- When assigned, do we allow enough time for the intervention to work? How do we establish an intervention “timeline or deadline”?
  - It depends on what your intention of the intervention is...
- Three questions to ask:
  1. What category/tier does the intervention fall into?
  2. What are you focusing on? A? B? C? Other?
  3. Are you **changing a behavior** OR **solving a problem**?



# EARLY ATTENDANCE INTERVENTIONS

## TIER 1: SCHOOL WIDE

School program that emphasizes the importance of attending school

- Ex. Poster contest for all ages displaying the importance of attendance
- Ex. Video contest on “Why attendance matters” or “Why school is cool”

Track attendance accurately in the classroom - Teachers document attendance daily

First absence of student - Have an adult ready to address the absentee

Weekly/Monthly Incentives for perfect attendance - Pizza Party/field trips

- Ex. Attendance Month Competition between classrooms, grade levels, or local schools to see who could best improve their attendance

# **TRACKING & MONITORING INTERVENTIONS**



# Google Docs



## EWI Notes

\* Required

### EWI Meeting

#### Off Track Indicator(s) \*

The facilitator identifies off track indicators and shares student data

☐ Attendance

☒ Behavior

☐ ELA

☐ Math

☐ Other:

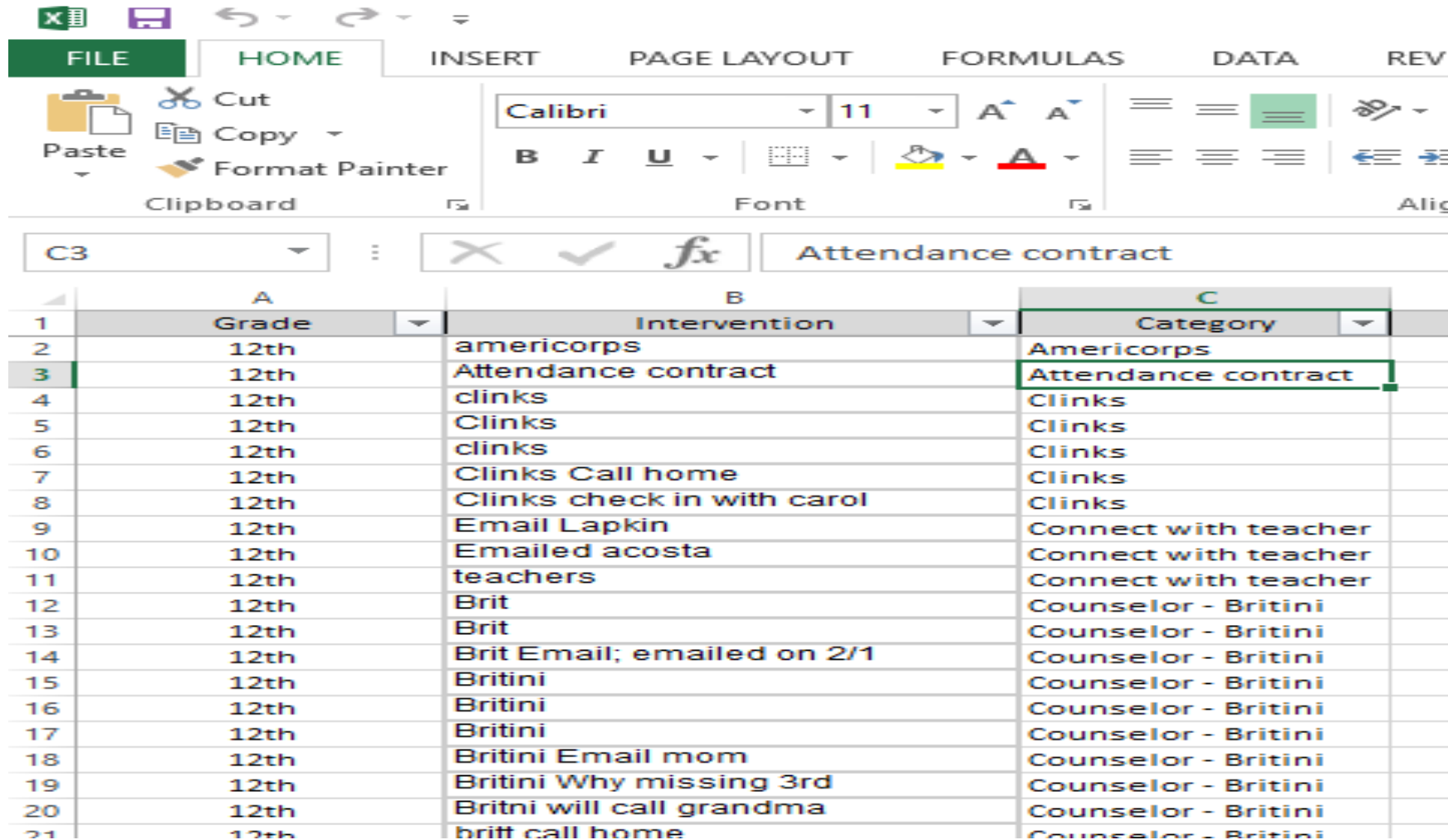
#### Participant Input \*

"What do we know and what have we already tried?": Summarize teacher input and previous interventions

fad



# SPREADSHEETS – FRAMEWORK FOR ANALYSIS



The screenshot shows the Microsoft Excel ribbon with tabs for FILE, HOME, INSERT, PAGE LAYOUT, FORMULAS, DATA, and REV. The HOME tab is active, showing options for Clipboard (Paste, Cut, Copy, Format Painter), Font (Calibri, 11, Bold, Italic, Underline, Text Color, Background Color), and Alignment (Align Left, Center, Right, Indent, Decrease Indent, Increase Indent). The formula bar shows the active cell is C3, containing the text 'Attendance contract'.

	A	B	C
	Grade	Intervention	Category
1	12th	americorps	Americorps
2	12th	Attendance contract	Attendance contract
3	12th	clinks	Clinks
4	12th	Clinks	Clinks
5	12th	clinks	Clinks
6	12th	Clinks Call home	Clinks
7	12th	Clinks check in with carol	Clinks
8	12th	Email Lapkin	Connect with teacher
9	12th	Emailed acosta	Connect with teacher
10	12th	teachers	Connect with teacher
11	12th	Brit	Counselor - Britini
12	12th	Brit	Counselor - Britini
13	12th	Brit Email; emailed on 2/1	Counselor - Britini
14	12th	Britini	Counselor - Britini
15	12th	Britini	Counselor - Britini
16	12th	Britini	Counselor - Britini
17	12th	Britini Email mom	Counselor - Britini
18	12th	Britini Why missing 3rd	Counselor - Britini
19	12th	Britni will call grandma	Counselor - Britini
20	12th	britt call home	Counselor - Britini

Ability to sort, filter, create pivot tables, charts, etc.



# Spreadsheet Sample Intervention Tracker #1

Student Name		Susie Sample			Section	317
Date	Indicator	Responder/ Point Person	Updated EWIs	Interventions	Next Check-in Date	Notes
4/2/2018	A B L M O	Teacher: _____ CY Other: <u>Dean Smith</u>	3 day suspension	Set up meeting with parent for reinstatement. Discuss possible options for groups, counseling.	4/9/2010	Was suspended for fighting with Sarah.
4/9/2018	A B L M O	Teacher: _____ CY CIS Other: <u>Sally Social</u>	No updates	Set up meeting with school social worker. Will try to set up weekly meetings.	4/30/2010	Met with Dean Smith. Mom was interested in support as she has been fighting with her brother at home as well. Dad just got sick and is in hospital.
	A B L M O	Teacher: _____ CY CIS Other _____				



## Spreadsheet Sample Intervention Tracker #2

Student	Date Updated	EWI's (OLD)	EWI's, Meeting Updates	Notes	Follow-up	Champion
Ezekiel Elliot	9/02/17	9 days out, 1 in Nov., F in SS and ELA,	No parent contact. Strong in Math (C+ ). Strong academic skills.	Check on attendance accuracy (Awesome). Try pull-out for SS (Ben). Sams will share phone #.	9/24/17	Ms. Awesome
Dak Prescott	9/24/17	C+- Math, Sci - F, SS-D.	Attendance seem to be for suspensions. Wants to do well. Dad is very involved with him. Has average academic skills.	Check with Ms. Awesome to see if pull-outs are possible during Literacy.	9/27/17	Mr. Smith
Tyrod Taylor	10/11/17	F in every subject, mostly due to attendance	Very poor attendance. Mom seems to make excuses for attendance. She has not picked up the report card yet. Is very quiet in class.	See if counselor can check in with family or work on an attendance plan with Tyrod.	10/12/17	Ms. Sams



# TRACKING OUR CONVERSATIONS

Most Visited Getting Started Contract extension for ... Latest Headlines TWC weather TWC Flight de weather FAA BlackBerry Team USA hilton AVIS Avis -USair My JHU

Google Docs - Home Baxter Team Meetings

Gmail Calendar Photos Reader Web more

Google Team Meetings Private to me + 1 more Updated 36 hours ago by DNow.PD Saved Share

File Edit View Tools Help

Formula: Check on attendance (Awesome). Try pull-out for SS (Ben). Sams will share phone #.

	A	C	D	F	G	H	I		
1	Data Updated	EWIs, Old	EWIs, Meeting updates	Notes	Previous Interventions - Feb. 22nd	Updates	Champion	New Interventions - March 8th	Follow - up date
2	Sammie Sanchez	9 days out, 1 in Nov., F in SS and ELA, 3 in citiz.		No parent contact. Strong in Math (C+ ). Strong academic skills.	Check on attendance accuracy (Awesome). Try pull-out for SS (Ben). Sams will share phone #.				
3									
4	Doug Flutie	C+- Math, Sci - F, SS-D.		Attendance seem to be for suspensions. Wants to do well. Dad is very involved with him. Has average academic skills.	Check with Ms. Awesome to see if pull-outs are possible during Literacy.				
5									
6	Michael Phelps	F in every subject, mostly due to		Very poor attendance. Mom seems to make excuses for attendance. She has not picked up the report	See if counselor can check in with family or work on an attendance				

Sample Tracker 5th Grade 6th Grade 7th Grade 8th Grade +

Check on attendance

Done

11:17 P 3/10/20

**Updated data**

**Interventions**

**Follow up Date**

FileHomeInsertDrawPage LayoutFormulasDataReviewViewHelp

Paste

Clipboard

Arial15

**B***I*U

Font

Alignment

General

Number

Conditional Formatting

Format as Table

Cell Styles

Styles

Insert

Delete

Format

Cells

Editing

Find & Select

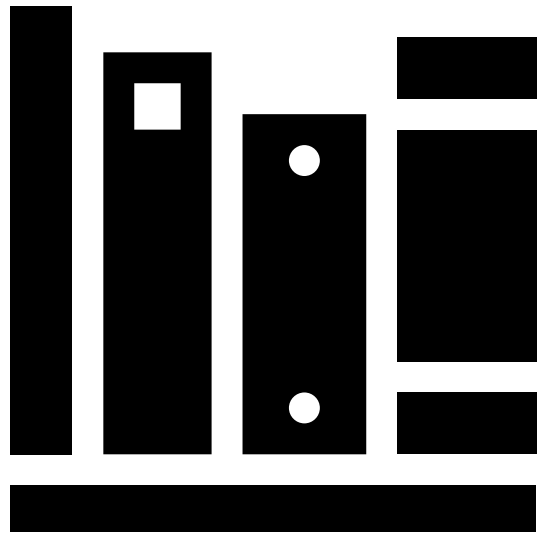
Analyze Data

Analysis

M28

fx

EWI Worksheet																
Members Present												EWI Meeting Norms:				
<input checked="" type="checkbox"/> Anderson - GL Lead + Facilitator				<input checked="" type="checkbox"/> Farmer - Time Keeper + Moderator				<input checked="" type="checkbox"/> Johnson				<input checked="" type="checkbox"/> Matulovich				
<input checked="" type="checkbox"/> Eveland - Attendance Team Support + Back Up Facilitator				<input checked="" type="checkbox"/> Bratton - Scribe				<input checked="" type="checkbox"/> Duffey				<input checked="" type="checkbox"/> Birringer - Dean				
<input checked="" type="checkbox"/> Cleary - Behavior Team Support + Back Up Facilitator				<input checked="" type="checkbox"/> Greene				<input checked="" type="checkbox"/> Carragher - GL Admin				<input checked="" type="checkbox"/> Elective Feedback				
<input checked="" type="checkbox"/> Walker - Coursework Team Support + Back Up Facilitator				<input checked="" type="checkbox"/> Pinion				<input checked="" type="checkbox"/> Lair				<input checked="" type="checkbox"/> Other				
Student Name																
Referring Teacher Name(s)		Eveland				Johnson										
		Farmer														
1 min	Students' Strengths	Jonathan is smart and always has a positive attitude when coming to class.										Students' Champion(s)	Carragher, Eveland			
	Initial Date Discussed	10/8/2019				Follow-Up Date 1	10/16/2019				Follow-Up Date 2	11/5/2019				
	Attendance	Behavior	<input checked="" type="checkbox"/> Coursework	Other	Attendance	Behavior	<input checked="" type="checkbox"/> Coursework	Other	Attendance	Behavior	<input checked="" type="checkbox"/> Coursework	Other	Attendance	Behavior	Coursework	Other
	Data used to determine EWI				Data used to determine EWI				Data used to determine EWI				Data used to determine EWI			
	2 Attendance (# of days)				2 Attendance (# of days)				2 Attendance (# of days)				Attendance (# of days)			
	0 Tardies (# of Periods)				0 Tardies (# of Periods)				8 Tardies (# of Periods)				Tardies (# of Periods)			
	0 Classroom Behavior Incidents				3 Classroom Behavior Incidents				4 Classroom Behavior Incidents				Classroom Behavior Incidents			
	0 Student Discipline Incidents				0 Student Discipline Incidents				2 Student Discipline Incidents				Student Discipline Incidents			
	69 Math 58 Science				75 Math 65 Science				70 Math 0 Science				Math Science			
25 ELA 59 Social Studies				75 ELA 59 Social Studies				21 ELA 40 Social Studies				ELA Social Studies				
Explain the observed patterns in the student's behavior for all identified indicators of risk.				Explain any changes or newly observed patterns in the student's behavior after interventions have been implemented.				Explain any changes or newly observed patterns in the student's behavior after interventions have been implemented.				Explain any changes or newly observed patterns in the student's behavior after interventions have been implemented.				
Misses class and does not seek make up work				None entered. Wasn't part of the spreadsheet at the time of the follow-up.												
Has a hard time staying focused in class without getting distracted by friends.																
He blurts complaints and tries to argue in Social Studies (Johnson).																
What interventions have been attempted?				Details of intervention				Date Implemented		Teacher Names/Initials				Is the Intervention Working? Should you continue?		
BT1 - Provide make up work in a folder				Doesn't turn it back in				10/8/2019						Yes No <input checked="" type="checkbox"/> Continue		

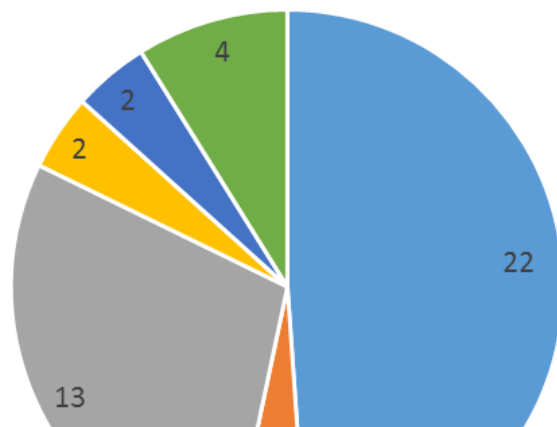


# EVALUATE

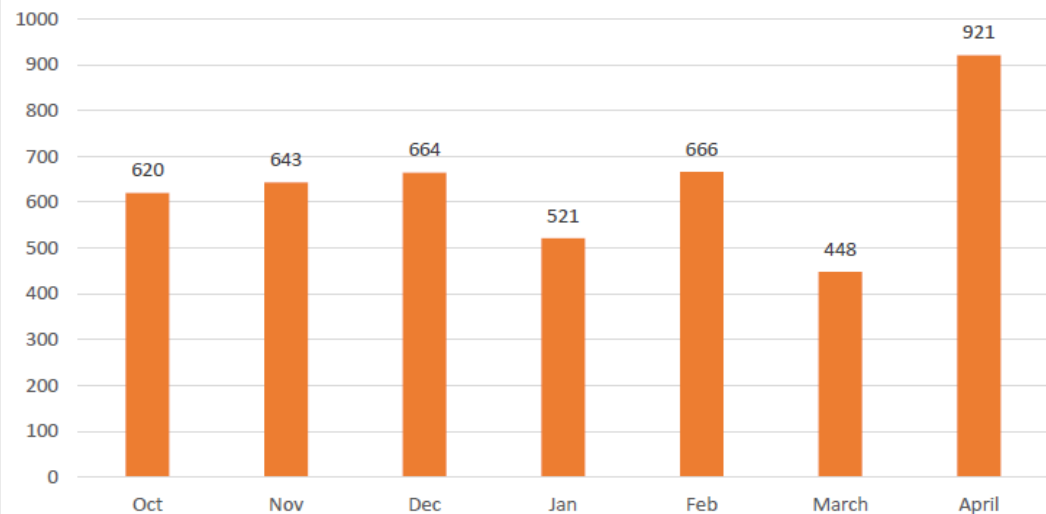
Learn to evaluate interventions cyclically for fidelity, frequency, and dosage, resulting in evidence-based decisions and resource allocation.



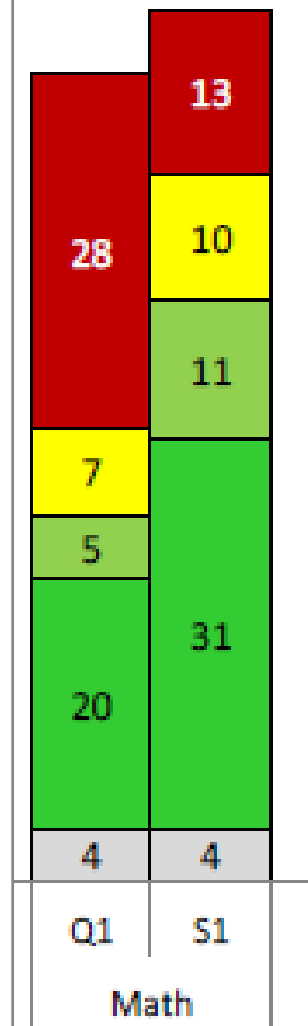
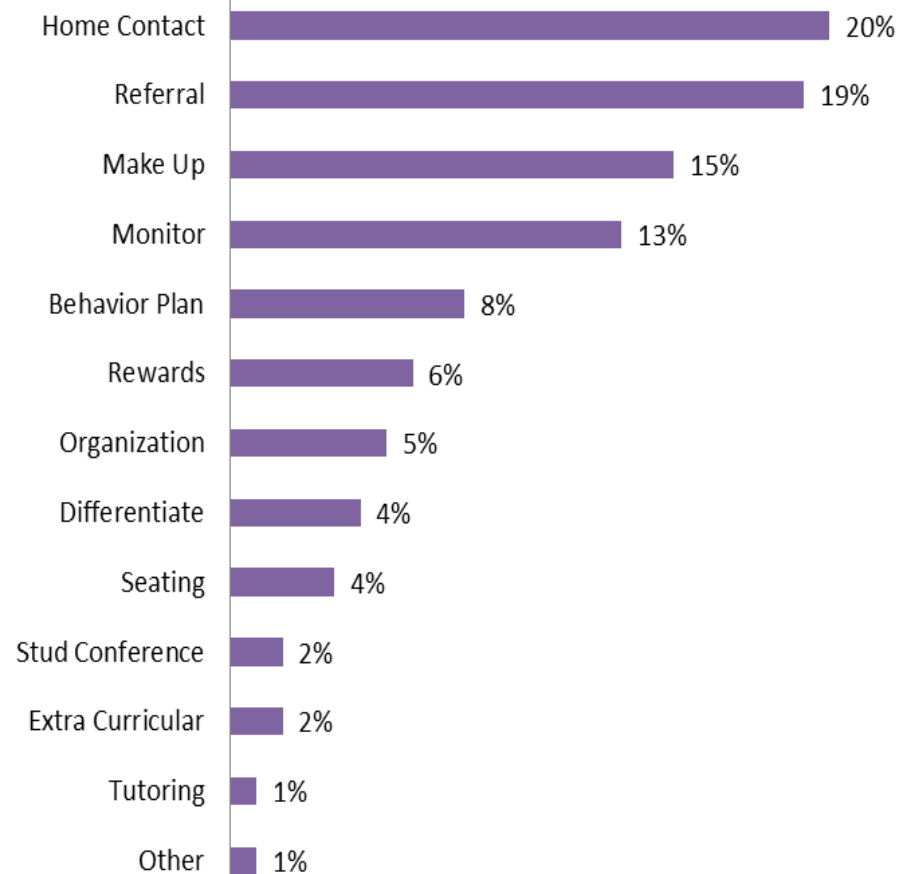
- Americorps
- Bus pass contract
- City Year
- Contract - Kendrick
- Probation



# of students with 100% attendance by month



## School Level Interventions



	Indicators	Interventions
Tracking		Oversee what is being done to support our students at each level (whole school, small group, and individual student).
Analysis	Look for trends based on groups, over time, across indicators, etc to better design student supports.	Evaluate both the implementation of the intervention and its impact on the students.



	Indicators	Interventions
Tracking	<p>Monitor their attendance, behavior, and course performance for all our students.</p>	<p>Oversee what is being done to support our students at each level (whole school, small group, and individual student).</p>
Analysis	<p>Look for trends based on groups, over time, across indicators, etc to better design student supports.</p>	<p>Evaluate both the implementation of the intervention and its impact on the students.</p>



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# OPTION: INTERVENTION OVERVIEW

Name	Reading Intervention	After school homework help	Counselor's case load	Parent Teacher Association (PTA)
Doug	Yes	No	Yes	No
Sam	No	Yes	Yes	Yes

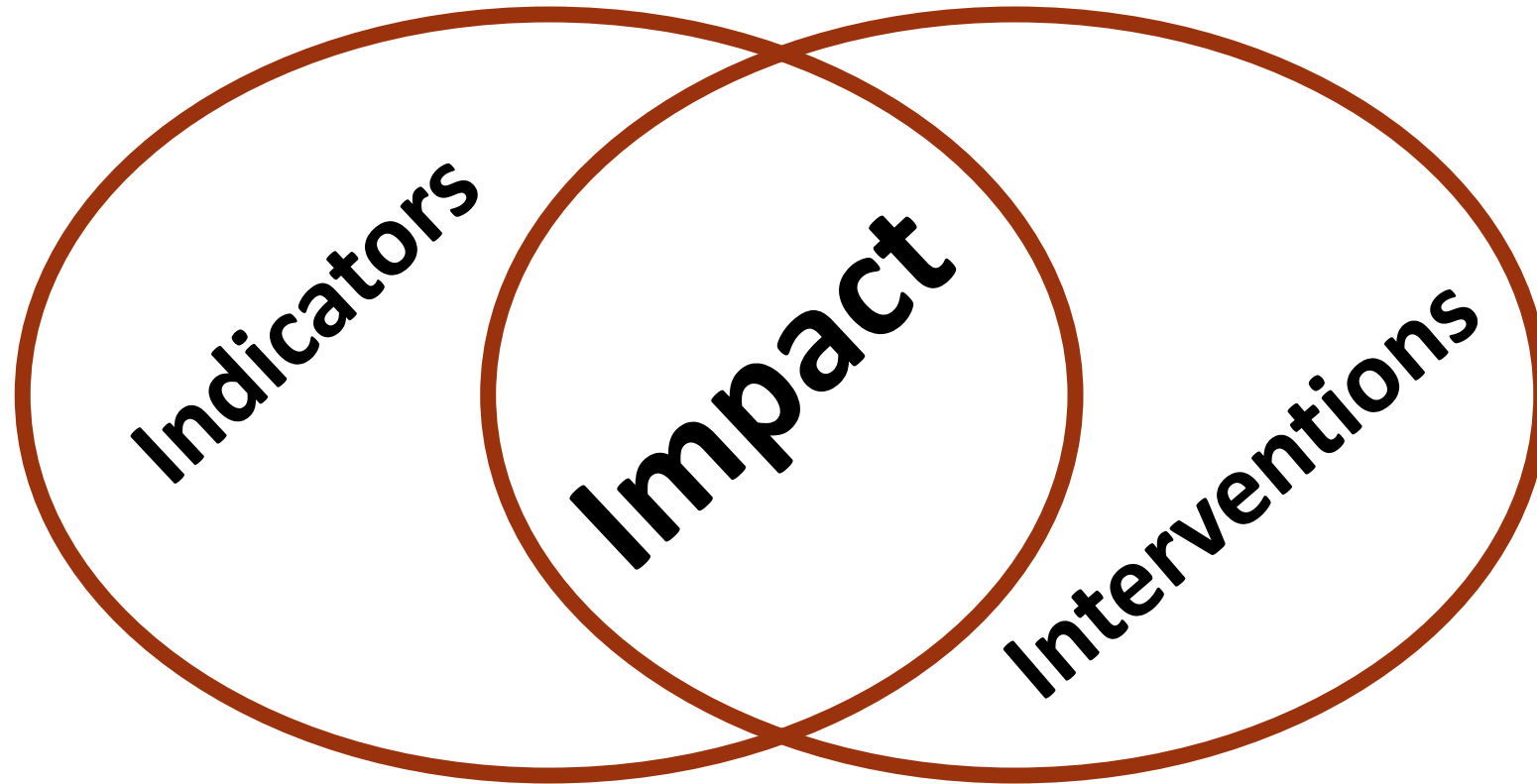


# OPTION: ATTENDANCE

	<b>Reading Intervention</b>	<b>Days attended September (10)</b>	<b>Days attended October (12)</b>	<b>Days attended November (10)</b>
<b>Doug</b>	<b>Yes</b>	<b>2</b>	<b>11</b>	<b>9</b>



# BRINGING I&I TOGETHER



**Reflection & Analysis**

**Low Implementation**

**High Implementation**

**High Impact**



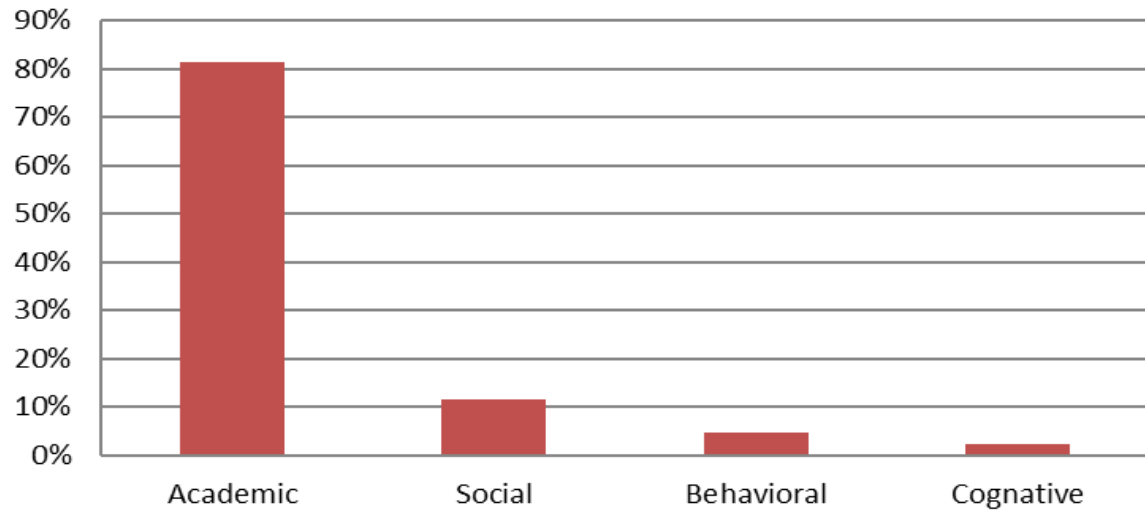
**Low Impact**



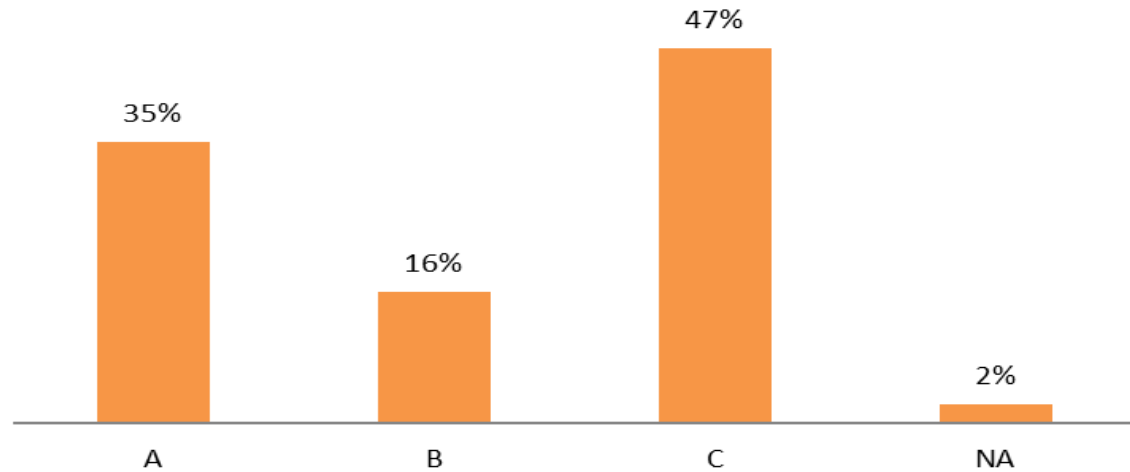
# Impact/ Implementation

	Implementation	Implementation
High Impact	Impact/Implementation mismatch, but Priority of impact over implementation still supports kids reaching outcomes.	Goal of the Program: Impact /Implementation match With High Outcomes
Low Impact	Impact/Implementation match with low outcomes. Argument for Greater Fidelity.	Greatest Fear: Impact /Implementation mismatch & Priority of impact over implementation Requires Course Correction.

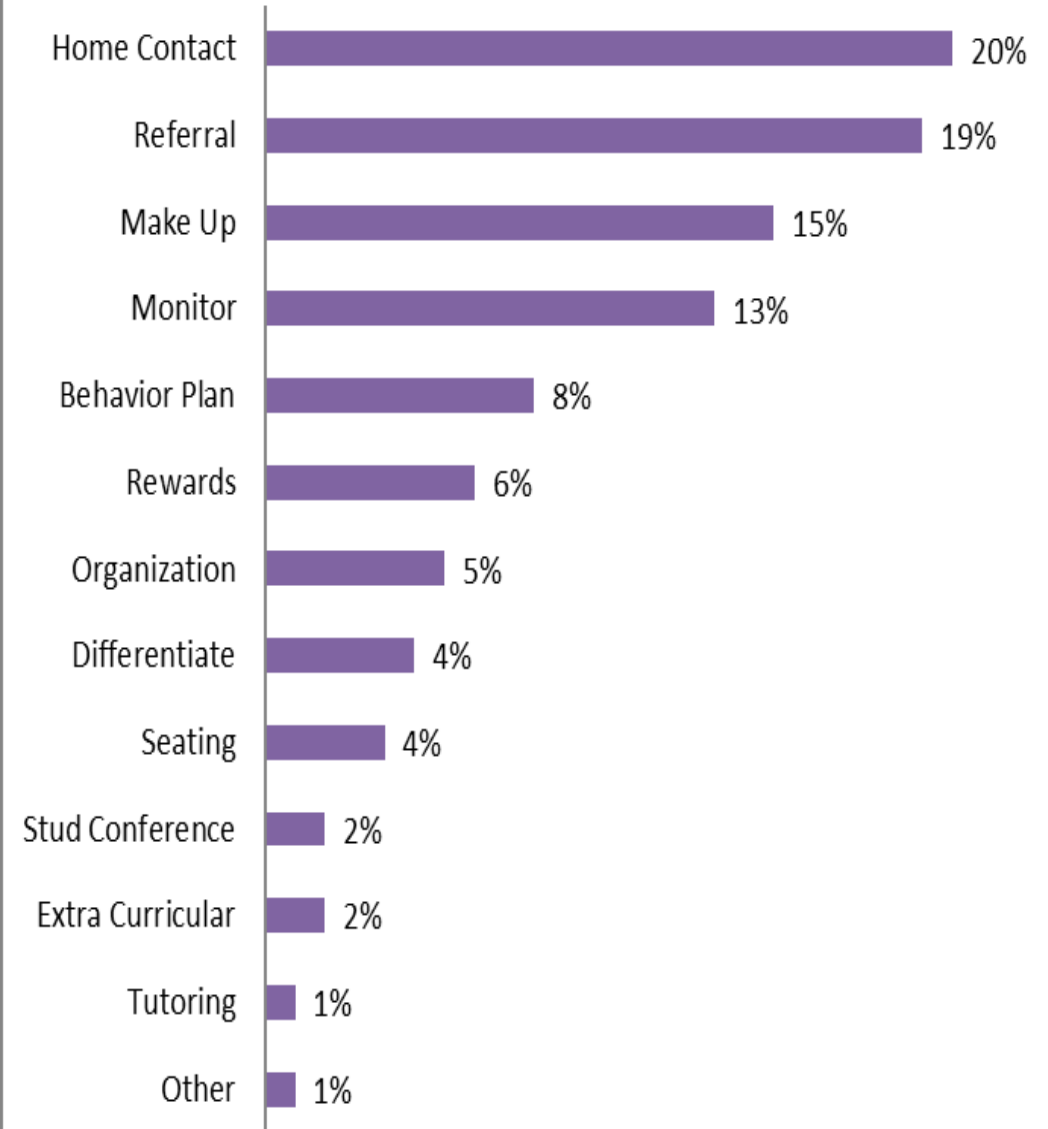
## Types of Interventions Used



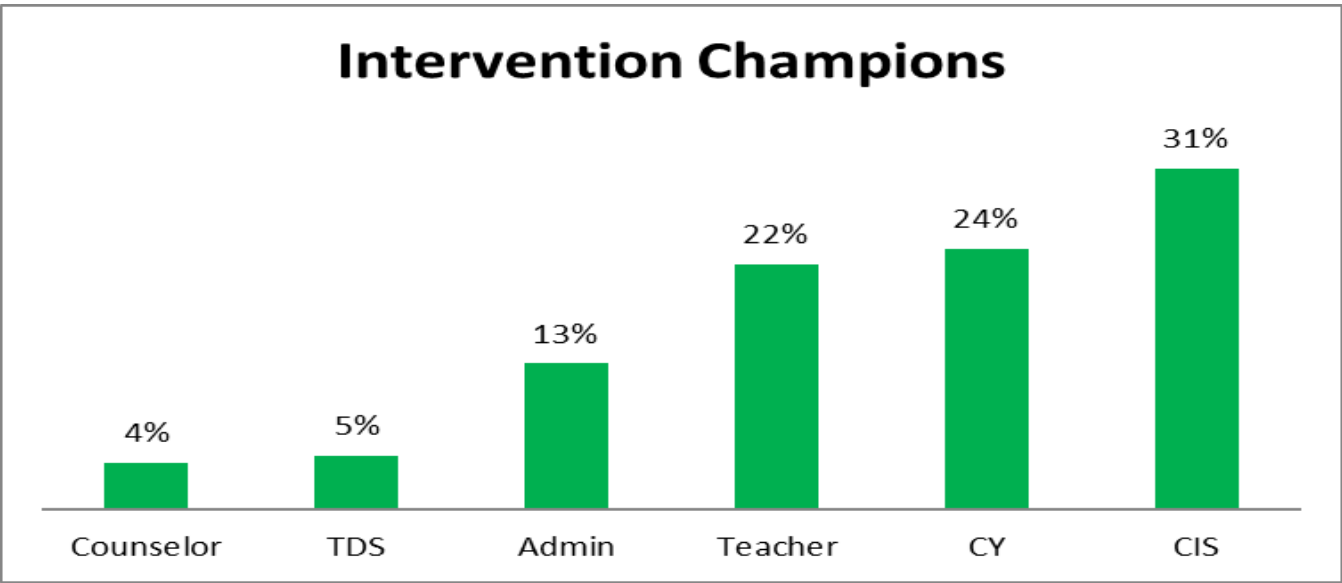
## Indicator Targeted



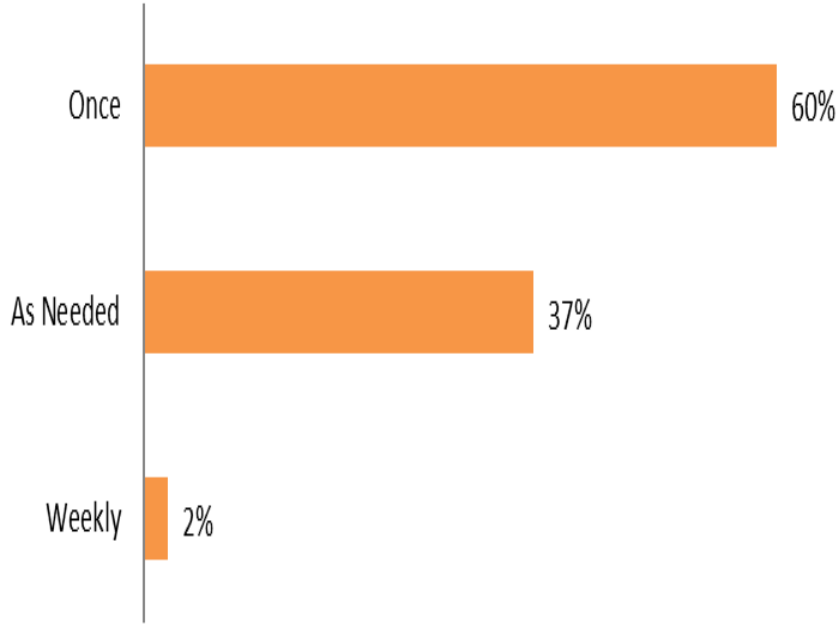
## School Level Interventions



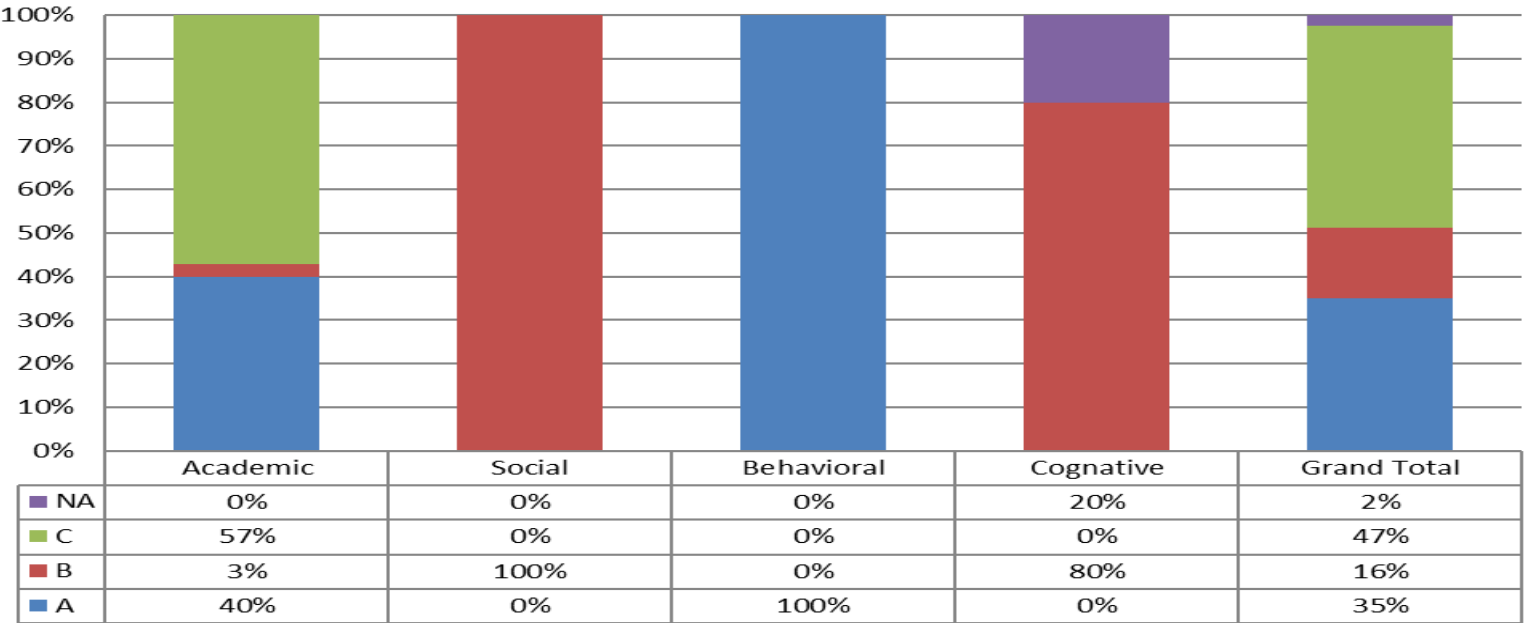
# Intervention Champions



# How Often Are Interventions Occuring?



# Type of Intervention Used for Which EWI



Weekly monitoring of attendance, behavior, and course performance data by teams of teachers and other adults who share and know the students.

Often needs facilitation, especially at the start.

Conduct resource mapping so EWS teams have ready access to all the interventions available.

Monitor the implementation and effectiveness of interventions.

Develop strong prevention strategies (Tier 1).

## **CREATING A MULTI-TIERED SYSTEM IN HIGHLY IMPACTED SCHOOLS**

Use Early Warning Systems



TASKS IN NEED OF COMPLETION DATES						
	Summer	August	September	October	November	December
<b>Needs Assessment</b>						
<b>Identify attendance teams &amp; facilitators</b>						
<b>Create a resource map</b>						
<b>Create a schoolwide Attendance plan</b>						
<b>Develop a process for referral to interventions</b>						
<b>Hold regular Attendance meetings</b>						
<b>Analyze Attendance data quarterly with teams</b>						
<b>Examine and Analyze interventions/Attendance Plan/ Resource Map</b>						



# TASKS IN NEED OF COMPLETION DATES

	January	February	March	April	May	June
Hold regular Attendance meetings						
Analyze Attendance data quarterly with teams						
Examine and Analyze interventions/Attendance Plan/ Resource Map						
Hold report card conference						
Review master schedule						
Review Implementation/ Plan for next year						

# NEXT STEPS:

#TRYB4UDENY

## Create:

- An Attendance Improvement Plan
- An Attendance Team (should include EWS Team members)
- A Resource Map
- A Focus List of Tiered Students (Chronic & Excessive Absent)

## Implement:

- An Early Warning System
- EWI Meetings focused on Attendance
- A Tiered Data Informed System (Examples available)
- Whole School Prevention Strategies and Tiered Interventions



Some schools address  
students & interventions  
Just like what you see here  
in this picture...

...I was asked to do  
“something” and I did...

...It might not be effective  
but it's documented...

...This was all we could think  
of...



Start intervening EARLY and addressing the “root cause...



Recognize progress, include others because we've all heard the saying, "IT TAKES A VILLAGE..."

# Before it's too late!

“The child who is not embraced  
by the village will burn it down  
to feel its warmth.”

-African proverb



# Finish The Job

## Building Capacity For Early Warning Systems In High Schools

We are recruiting school and district partners to engage in a **2-year project to implement Early Warning Systems** in high schools.

- 3 to 5 high schools in one district, CMO or other network.
- Below 85% four-year cohort grad rate
- Commitment window: November 2020 – March 2021
- Desire EWS support; data accessible
- Certification from the Everyone Graduates Center at Johns Hopkins University





**Questions?**

[fwalker@tdschools.org](mailto:fwalker@tdschools.org)



**THANK YOU!!**

# Thank You!

## Felicia Walker

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Feel free to contact me.